

Chapter

13

RECOMMENDATIONS & IMPLEMENTATION TECHNIQUES



Chapter 13

I. Introduction

Included in the statutes that address a Master Plan purpose and description is “[[a]n *Implementation Section, which is a long range action program of specific actions, time frames, allocation of responsibility for actions, descriptions of land development regulations to be adopted, and procedures which the municipality may use to monitor and measure the effectiveness of each section of the plan.*”

The implementation strategies for goals and objectives of each chapter are presented on the following pages in the form of a matrix. The intent of this format is to provide an easy-to-follow guide to regulatory and non-regulatory approaches for the implementation of Master Plan recommendations, and include the anticipated timeframe and the parties responsible for the tasks. For the purposes of this section “short-term” means 2-3 years, “medium-term” means 3-5 years, and “long-term” means 5-10 years.

In order to address the requirement to identify the “procedures which the municipality may use to monitor and measure the effectiveness of each section of the plan,” the Master Plan Steering Committee recommended at the conclusion of the 2003 Master Plan effort the establishment of a Long-Range or Master Plan Oversight Committee. This Committee would have as its sole task the responsibility of monitoring the Master Plan, developing new sections as appropriate, and updating existing sections. This was accomplished following Town Meeting in March of 2004. A permanent Master Plan Steering Committee meets monthly to oversee the development and maintenance of the Master Plan.

II. Recommendations

The following recommendations were developed by the Master Plan Steering Committee, or by subcommittees, with direction provided by the Steering Committee. These recommendations reflect the subcommittees’ data collection and analysis efforts and have been refined by the public hearing process. These recommendations represent or describe the ways in which the Vision for Peterborough could be implemented. As used in this chapter, “goals” are broad in nature, describing the overall intent; the specific recommendations or “action items” follow each goal. This section is updated as new Chapters are added.

Economic Vitality

GOAL 1 – Promote economic vitality by encouraging new businesses and retaining established businesses in Town

(A) Peterborough must encourage an affordable tax structure to promote Economic Vitality and to maintain a diverse population.

(B) Peterborough should support our local businesses by developing marketing programs to advertise the various businesses and the positives of our Town and Region. This can be done both through town-sponsored campaigns and participation in on-going regional marketing efforts.



(C) The most pressing component needed for economic vitality is business outreach. The Town should consider designating a single entity (single person or group) with the responsibility of attracting new businesses to Town and of retaining existing businesses.

- 1) We support the concept of Selective Outreach as a sound method of attracting business to Town. (The “Concept” is outlined in the Economic Vitality chapter.)
- 2) Rather than wait for appropriate companies to “discover” Peterborough, we can proactively reach out to the types of businesses that would offer the best combination of services to the Town and contribution to the tax base while having the least impact on town services and the school system.
- 3) This responsible party would also be proactive in reaching out to existing businesses, local start-ups (incubators), etc., assisting them to remain here and grow.
- 4) The Economic Vitality Subcommittee (EVS) firmly agrees that this job should not be diluted with additional job duties beyond the two responsibilities.

GOAL 2 – Examine and understand the relationship between the tax base and economic vitality

(A) The EVS is satisfied that the data presented in the Town’s Economic Policy Plan of the relative cost of residential, commercial, and open space is still valid. Conclusions made from the data, like with most data, are debatable. However, the Town should use these numbers to balance future direction among the three property entities: commercial, residential, and open space.

The EVS examined the 1999 Economic Policy Plan’s analysis of the relative cost of residential, commercial, and open space tax revenue vs. cost to the community. After reviewing the authors’ credentials and the standards employed in that report, the EVS is satisfied that the numbers provided in that plan are still valid and accurate.

- 1) Based on the study reported in the 1999 Economic Policy Plan, it would appear that commercial/industrial space, at a cost to the Town of \$0.31 per dollar of revenue, is the most efficient use of land relative to the tax base (vs. open space at \$0.54 and residential at \$1.08)¹.
- 2) The trick, therefore, is to identify those types of commercial entities that would deliver the most cost-effective dollars to the tax base and be acceptable to voters and work to attract them to Peterborough.
- 3) Concern of the EVS: The Town needs properly zoned and available space ready to accommodate these identified businesses.

GOAL 3 – Examine and improve the regional components essential for economic vitality

(A) The following are critical factors for future economic vitality that require specific actions, as defined in the Master Plan:

- Availability of affordable housing
- Labor supply (quantity and quality)
- High speed internet capability
- Reliable cell phone service
- High-quality, affordable child care

Open Space

GOAL 1 - Encourage “smart growth” through infill and mixed development while protecting Peterborough’s natural assets and the “look and feel” of our Town

(A) Town Water and Sewer Line Expansion: Limit the expansion of town water and sewer lines to the current residential and commercial zones and to suggested villages areas as identified in the Master Plan Visioning Process in order to support the concept of in-fill development.

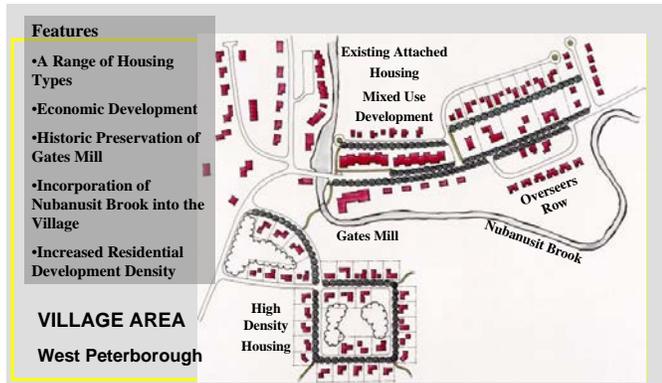
(B) Class VI roads: Review the status of Class VI roads using Master Plan criteria. Create objective standards for use by Planning Board and Selectmen to evaluate requests for changes in intensity of their use.

¹ It is understood that these data need further study. Changes over time have no doubt rendered these numbers no longer entirely accurate for Peterborough.

- (C) Implement a land use management policy that preserves the “look and feel” of Peterborough for future generations as indicated by responses to the Open Space Questionnaire.
- (D) Encourage residential and commercial growth in the town center, “village areas,” and the plazas in order to limit dispersed development in the rural district.

GOAL 2 – Secure conservation easements

- A) Secure the donation of conservation easements from willing landowners on parcels located in the open space priority areas (aquifer buffer, shoreland, agricultural, mountain ridgelines, wildlife corridors, etc.), as identified by town citizens in the Open Space Survey.



GOAL 3 – Selectively purchase priority parcels based on the Open Space Plan

- (A) Secure an Open Space Bond for the purchase of priority open space parcels and/or the purchase of development rights of those parcels from willing landowners.
- (B) Strategically use conservation easements, revised zoning regulations, and selective purchases of land or development rights to protect prioritized lands for open space.

GOAL 4 - Enact zoning changes to protect priority open space parcels while encouraging development in targeted village areas

- (A) Wetlands and Water Bodies: There are good scientific reasons for buffers around wetlands and shorelands. At the same time, it is important to recognize differences between wetland values and the impacts any expansion of existing buffers would have on already developed land. For these reasons, it is recommended that the Planning Board, in conjunction with the Conservation Commission and the Open Space Committee, revisit the current Wetlands and Shoreland Protection ordinances and make appropriate adjustments based on science and on Peterborough’s existing land use pattern.
- (B) Steep Slopes: Adopt regulations that would address development on steep slopes, including a determination of what constitutes “steep.” Additionally, explore the feasibility of the Town purchasing lands that are predominantly 25% slope or greater, in order to protect wildlife habitat or to establish a Town Forest. Consider the possibility of establishing an overlay zone.

- (C) Lot size determination:
 - 1) Review the zoning ordinance to determine whether the minimum lot size in the rural district should exclude from the calculation all wetlands, steep slopes, water bodies, and floodplain.
 - 2) Monitor the zoning to ensure that small lots (1/4 acre, e.g.) are allowed where appropriate to encourage in-fill development in keeping with the goals of the Master Plan Visioning sessions.
- (D) Consider requiring Conservation Subdivision Design for all developments of a determined size or acreage in order to identify and protect primary and secondary conservation features, and better site buildings and septic systems on the lot.
- (E) Recognize that viewsheds are an important component of the “look and feel” of Peterborough, and investigate appropriate techniques for protecting them.
- (F) Aquifer District and Water Resources: Amend and develop improved stormwater management regulations to include tighter restrictions on lawn chemicals in both the Wetland and Shoreland Protection Districts, the storage of petroleum products near the Contoocook River, and other ordinances to ensure high quality of town water.

GOAL 5 – Establish a permanent Open Space Committee

- (A) Owing to accelerating development pressures on the Town and the importance townspeople place on open space conservation, we recommend that the Selectmen appoint a permanent Open Space Committee to implement this Open Space Plan. That committee will bring acquisition recommendations to the Selectmen that will be considered with input from the Office of Community Development, the Planning Board, and the Conservation Commission.

Population & Housing

GOAL 1 – The Population & Housing Subcommittee supports the goals and objectives of the Open Space Subcommittee regarding the protection of sensitive open space, wildlife corridors, working forests and farms, aquifers, rivers, wetlands, and steep slopes

- (A) Consider the feasibility of designating a range of lot sizes for single-family homes in rural areas depending on distance from Town and environmental sensitivity.
- (B) Amend the Cluster Zoning Regulations and revise all applicable Land Use Regulations to more adequately protect open space and sensitive natural features.
- (C) Review the incentive provisions of the Cluster Regulations to ensure that adequate incentive exists to encourage the use of cluster/open space development.

- (D) Zoning should encourage more housing close to the downtown or villages, on already established infrastructure and within walkable distance to shopping, services, schools, and recreation.

GOAL 2 - Encourage the building and retention of affordable housing both in rental and ownership markets so that people who earn between \$20,000 and \$60,000 per year can purchase an affordable “starter home” in our community

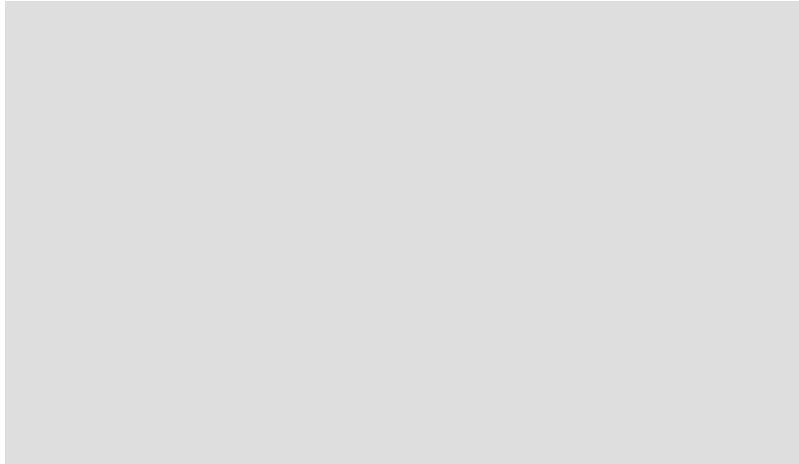
- (A) Cooperate with established housing trusts, such as the Contoocook Housing Authority, that can buy or acquire land or existing buildings to be developed for individual moderate-income housing. Create equity covenants to guarantee long-term affordability.
- (B) Support the housing trust, and any other relevant organization, to sponsor loans or grants to town employees, moderate income local employees, seniors, and children of residents that would enable these groups to buy housing in Town.
- (C) Allow smaller lots within the villages, but still apply, where appropriate, Conservation Subdivision Design principles.
- (D) Amend the Town Construction Code to reflect the goals of the Master Plan; in particular in the use of sustainable and alternative materials and designs for housing, such as “earth-friendly” designs and materials including composting toilets and passive solar siting.

GOAL 3 - Encourage a new model of traditional neighborhoods rather than disconnected suburban models in order to engender a village atmosphere

- (A) Encourage mixed-housing development in subdivisions (i.e. some mixture of housing types including apartments, two-families, townhouses, and single-families).
- (B) Encourage developments to include a mixture of sizes (i.e. some studio, 1-, 2-, 3-, 4-bedroom units), with some units protected by affordability covenants.
- (C) Encourage all developments to include housing suited to mixed-age groups (i.e. not purely elderly developments). Housing should include some family starter houses and apartments for workers and the handicapped.
- (D) Consider adopting regulations that would allow for some small business and other types of uses within a larger residential development.
- (E) Require an impact analysis of water, sewer, and traffic for development proposals before determining the number of building units allowed.
- (F) Amend the Zoning Ordinance to allow in-fill development in existing built-up areas close to Town; this may include the development of apartments in existing houses and barns.

GOAL 4 - Encourage the reuse and adaptation of existing buildings and outbuildings to provide additional housing and to maintain Peterborough’s distinctive character, which is defined by its residential scale and architectural heritage

- (A) Encourage the renovation and reuse of older buildings that are eligible for the National Register of Historic Places, or listed on the NH State Historic Inventory, or identified in town surveys.
- (B) Reuse existing historic structures for residential use, such as in barns or upper floors in buildings along Concord, Pine, Granite, Elm, Union, High Streets, etc.
- (C) Consider the adoption of a Demolition Review Ordinance, which would delay action on a demolition permit for structures at least 50 years old for a certain number of days to enable a review committee to have discussion with the property owner.
- (D) Where ground-floor businesses are allowed in residential neighborhoods in or adjacent to the downtown, an apartment should be encouraged on the upper floor or in an outbuilding. This will minimize the loss of housing units close to the downtown and keep the downtown vital.



GOAL 5 - Encourage new small businesses in defined “village” districts and in the downtown neighborhoods, being sure to carefully weave these in with residential use so as not to negatively impact residential life, decrease the attractiveness of housing, or cause the loss of residential units

- (A) Adopt zoning codes that allow apartments above commercial or office space.
- (B) Adopt zoning that defines “village districts” to include the Hospital, West Peterborough and the Salzburg Inn, Elm St/101, and the Village Commercial District.
- (C) Small businesses should be of a scale and type appropriate to the surrounding residential areas and be encouraged and enabled to maintain an apartment on the property.

GOAL 6 - Revisit the Phased Development Ordinance in order to determine whether it should be amended to allow a more orderly rate of growth so that the Town’s infrastructure can adapt. This reflects the Townspeople’s desire for a slow rate of growth expressed through the Visioning meetings and the Master Plan survey.

- (A) Reduce the percentage of population that qualifies a project for the Phased Development Ordinance.

Traffic & Transportation

GOAL 1 – Reduce the need for new road construction and improve traffic flow, while enhancing roadway safety

- (A) The Peterborough road system should receive a high level of maintenance and repair so as to maximize the capacity of the existing system and minimize major capital improvements in the future.
- (B) Implement Access Management techniques such as shared driveways and interconnected parking lots.
- (C) Encourage the use of traffic-calming measures including speed enforcement, portable speed bumps, curving roads, and raised crosswalks.
- (D) Consider the appointment of a full-time traffic control officer, as recommended by the Peterborough Police Chief.
- (E) The width of new roads should be minimized according to State of New Hampshire guidelines for estimated traffic flow (see Appendix C), while not ignoring the implications for fire and emergency vehicles.

GOAL 2 – Improve the intersections with significant capacity and/or safety deficiencies, as identified in various traffic studies

- (A) The following four intersections are recommended for the highest priority for appropriate improvements:
 - 1) Route 202 at Route 136 – close Old Street Road with cul-de-sac, build hospital connector from Route 202.
 - 2) Route 202 at Main Street – signalization or other appropriate measures in conjunction with reconstruction of retaining wall.
 - 3) Route 202 at Route 101 (Granite Street and Route 101) – signalization or other appropriate measures.
 - 4) Route 123 at Route 101 – signalization or other appropriate measures.

(B) Improvements at the following intersections should also be strongly considered:

- 1) Sand Hill Road at Old Street Road.
- 2) Main Street at Elm Street, High Street, and Union Street.
- 3) Downtown Area.
 - a) Main Street at Grove Street and the Bank Driveway.
 - b) Main Street at Summer Street and Depot Street.
 - c) Grove Street at School Street and Phoenix Hill Lane.
- 4) Route 202 at Route 101 and Grove Street.
- 5) Route 202 at Grove Street and the Shopping Plaza Driveway.

GOAL 3 – Encourage highway safety on NH 101 and US 202

- (A) Extend the 40mph zone on Route 101 east to Cunningham Pond.
- (B) Reduce the speed limit from the Dublin line to Elm Street on Route 101 from 50 mph to 40 mph.
- (C) Extend the 35 mph zone on Route 202 south from the Monadnock Plaza shopping center area to the Crystal Springs Books building.

GOAL 4 – Reduce through-traffic in the Downtown and increase pedestrian safety to provide for a more walkable community

(A) Encourage NHDOT to:

- 1) Improve signs at the Routes 101/202 intersection at Granite Street to show 202 North.
- 2) Place a highway sign on Concord Street by the Verizon building.
- 3) Consider installing a traffic signal at the intersection of US 202 and Main Street when the retaining wall is complete.

(B) The Town should place signs clarifying the “Downtown” area.

(C) Install a sidewalk in front of the Rymes gas station with a crosswalk extending to the municipal parking lot.

(D) Make all crosswalks more visible.

(E) Remove angle parking from crosswalks.

(F) Create a handicapped parking space on Main Street.

(G) Remove a parking space on Grove Street at the corner with School Street in order to improve the visibility for traffic turning from School Street onto Grove Street.

GOAL 5 – Improve parking in the Downtown

- (A) Change the two-hour parking on Main Street hill to all-day parking.
- (B) Place a two-hour time limit on twelve parking spaces (one side of the island) behind the Peterborough Diner.
- (C) Encourage use of the Summer Street parking lot.
- (D) Encourage local businesses to share extra private parking spaces.
- (E) Prohibit employees of Downtown businesses to use short-term parking spaces.
- (F) Re-examine zoning regulations for Downtown parking.
- (G) Study the cost and feasibility of constructing a parking garage over the west lot of the Byte building.
- (H) Research the cost and feasibility of operating a shuttle bus for business owners between Evans Flat and Downtown.

GOAL 6 - Traffic and road system construction and maintenance impact studies should be required for all new developments – residential, commercial, and industrial

- (A) Incorporate the applicable requirements into the Subdivision and Site Plan Review Regulations.

GOAL 7 – Encourage forms of alternative transportation to minimize the negative effects of individual automobile use on the cost of town services, personal safety, and the environment

- (A) Survey the employees of large businesses in Town to assess the feasibility of carpooling.
- (B) Encourage large businesses in Town to schedule work starting and ending times during off-peak traffic hours.
- (C) Allocate designated parking spaces to those employees who carpool to Downtown.
- (D) Expand the Common Pathway.
- (E) Establish bicycle lanes on highway edges.
- (F) Reconstruct the bridge on Grove Street Extension so that the residents of RiverMead can walk more safely along this road.

Water Resources

GOAL 1 – Maintain the high quality of the municipal water supply currently enjoyed by the Town and ensure adequate supply for future generations

- (A) Assure appropriate protection in Well Head Protection Areas and Source Water Contribution Areas. This may be accomplished by zoning amendments, town ownership of land, or permanent easements, in coordination with other open space protection efforts.

- (B) Amend the current Aquifer Protection ordinance to update the source data and to ensure that the provisions are adequate to protect Peterborough's groundwater resources.
- (C) Adopt best management practices for impervious surfaces and stormwater management for new development and construction (for example, EPA Phase II standards for new construction).
- (D) Proceed with proposed upgrades to the Peterborough Wastewater Treatment Plant and address stormwater management issues, in order to address State concerns with surface water quality.
- (E) Connect all private septic systems within the North Aquifer wellhead protection area to the municipal sewer system.
- (F) Develop additional water sources, such as the currently active South Well re-start project, so as to comply with NHDES design standards for adequate municipal water supply, to provide for expansion within the current base of residences and businesses and to correspond to future growth projections.
- (G) Itemize and prioritize water and wastewater infrastructure improvement needs for incorporation into the Capital Improvement Plan.

GOAL 2 – Ensure that water quality issues remain at the forefront in Town planning and decision-making

- (A) Continue with study efforts already conducted and those currently underway. Determine areas representing high potential for municipal supply versus areas representing lower potential, and apply zoning protection measures accordingly.
- (B) Require well testing to determine yield and water quality for new developments.

GOAL 3 – Establish a Water Resource Advisory Committee to provide appropriate water resource expertise to the Town and its various boards when dealing with such matters

- (A) Task the Water Resource Advisory Committee to carry out or otherwise address water resource-related recommendations made as a result of this and previous assessment processes.
- (B) Task the Water Resource Advisory Committee to work on water conservation/ protection education.
- (C) Task the Water Resource Advisory Committee to lobby for legislation for town involvement in the application and review process for large groundwater withdrawal
- (D) Mandate the Water Resource Advisory Committee to obtain available data on new wells and to update and maintain the town database.

Historic Resources (added July 10, 2006)

GOAL 1 – Make historic preservation part of the planning process

- (A) Initiate a procedure by which the Heritage Commission presents a report to the Selectmen, Planning Board and Conservation Commission once a year.
- (B) Keep the Heritage Commission informed of Planning Board agendas.
- (C) The Heritage Commission should inform owners of historic properties that Commission is available to work with them to help with the renovation of an historic building.
- (D) The Planning Board should include in the Subdivision and Site Plan Review Regulations the identification of historic and archaeological features, and neighborhoods.
- (E) The naming of new roads should consider any historic features/names of the area.
- (F) Include the Heritage Commission in the review of development plans for Town-owned buildings and bridges.
- (G) Include the Heritage Commission in the process for review of Demolition Permits for structures over 50 years of age to see if any reasonable alternative exists.

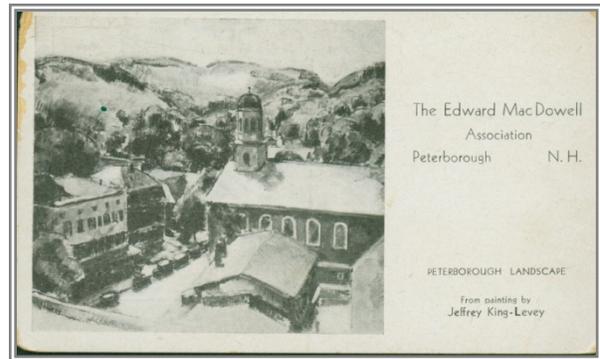


GOAL 2 –Educate the public about Peterborough’s unique historic features in order to preserve the Town’s historic fabric

- (A) The Heritage Commission should develop a comprehensive inventory of the Historic Fabric of Peterborough, for example, neighborhoods, farms, barns, buildings, views, school districts, and old roads.
- (B) The Heritage Commission should promote the benefits of the historic barn grant program, barn tax abatement, the National Register of Historic Places, and the Historic Tax Credit.
- (C) The Heritage Commission should work with neighborhoods and the general public to promote interest in neighborhood preservation.
- (D) Support the Town’s GIS mapping system so that it becomes a valuable planning tool for historic inventory work.
- (E) Establish an Old Home Day in conjunction with Historical Society events.
- (F) Create an Historic Walking Tour utilizing a descriptive pamphlet.
- (G) Make readily-available copies of the “Historic Fabric” essay in print and on the Town’s website.

GOAL 3 – Foster the distinctive architectural heritage and physical landscape attributes of Peterborough

- (A) Continue the Routes 101 and 202 Rural Gateway Overlay Districts, with specific depths and provisions for mixed-tree canopy to blend with the existing native species.
- (B) Support town and other efforts to plant street trees.
- (C) Support the retention of the dams on the Contoocook and Nubanusit Rivers in order to save the historic views.
- (D) Support the acquisition of easements for historic buildings and their settings.
- (E) Encourage aesthetic design that complements, as much as possible, the established architectural style of Peterborough.
- (F) In keeping with traditional development patterns, Peterborough’s established villages should be the preferred locations for residential growth.
- (G) Ensure that traditional neighborhoods and compact villages can be preserved, and that new ones are allowed to be created.



GOAL 4 – Preserve and reuse historic buildings

- (A) The Town should consider adopting by reference the Historic Building section of the International Building Code.
- (B) The Heritage Commission should encourage the re-use and restoration of old barns.
- (C) The Heritage Commission should establish an annual award for the best re-use or historic preservation project.
- (D) The Heritage Commission should identify properties on the National Register or those that are determined to be eligible and barns that may be eligible for the barn tax abatement.
- (E) In consultation with the Heritage Commission, the Town should develop a management plan for the Town-owned historic properties that includes scheduled maintenance, repairs and rehabilitation.

Regional Concerns (added May 9, 2011)

GOAL 1 – Engage in regional sharing and cooperation where it is appropriate and feasible

- (A) The Town will continue to participate in its current regional sharing activities as long as they are practical, and will pursue new opportunities as reasonable and appropriate.
- (B) The Town will continue its involvement with state and regional organizations that are relevant to Peterborough issues, such as:
 - (1) The Southwest Region Planning Commission and its Brownfields and Economic Development Advisory Committees.
 - (2) The NH Department of Transportation and the Transportation Advisory Committee of the Southwest Region Planning Commission.

GOAL 2 – Support regional collaborations in the field of Public Safety

- (A) The Fire and Police Chiefs will continue the regional collaborations that currently exist in both Departments.
- (B) The Fire and Police Chiefs will take advantage, as reasonable and appropriate, of additional collaborative opportunities.
- (C) Pursue the establishment of a regional SWAT (or Regional Response) Team.
- (D) Facilitate as appropriate the creation of additional Mutual Aid agreements.
- (E) Continue to pursue all reasonable opportunities for the joint purchasing of vehicles and equipment.
- (F) Continue to explore the feasibility of a regional fire station.

GOAL 3 – Promote regional collaboration in the field of Public Works

- (A) The Public Works Director will continue to facilitate the existing collaborative efforts of the area Road Agents.
- (B) The Public Works Director will explore additional opportunities for regional collaboration in other areas, such as recycling or water/wastewater systems.

GOAL 4 – Protect the water resources that are shared by others beyond the boundaries of Peterborough

- (A) Investigate ways to cooperate with our upstream neighbors to help ensure that the water that comes into Peterborough will be of high quality.

- (B) Ensure that the existing regulatory and non-regulatory measures in place are adequate to protect the water resources in Peterborough, for the good of Peterborough residents as well as those who live downstream of Peterborough.
- (C) Explore the feasibility of cooperating in the development of a Watershed Plan for all of the towns that are located within the Contoocook River Watershed.
- (D) Continue involvement in the Contoocook and North Branch Rivers Local Advisory Committee.
- (E) Adopt the 1994 Contoocook and North Branch Rivers Management Plan by reference.

GOAL 5 – Support and facilitate Workforce Housing

- (A) Support local and regional efforts – such as the Contoocook Housing Trust, to ensure adequate provision of workforce housing (as defined by RSA 674:58).
- (B) Explore opportunities for partnerships with major employers in town to develop or make available housing for their workforce.
- (C) Ensure that Peterborough’s land use regulations allow adequate opportunity for the development of workforce housing, for example:
 - (1) Reinstate provisions in the Zoning Ordinance that permit Boarding Houses.
- (D) Review the 2003 Population & Housing Chapter of the Master Plan.

Cultural Resources (added February 13, 2012)

GOAL 1 – Use a Web Site to Promote the Arts

- (A) Support the establishment of an entity to set up and maintain a web site devoted to marketing the Town and Region as a cultural destination.

GOAL 2 – Improve Marketing Expertise

- (A) Support the establishment of ongoing workshops to help local arts organizations develop marketing and promotional strategies.

GOAL 3 – Revitalize the Peterborough Arts Council

- (A) Support funding efforts that would enable the Council to provide assistance to the local arts organizations and educate the public on the importance of the arts.

GOAL 4 – Facilitate Use of Downtown Space for Arts and Artists

- (A) Improve the quality of the Town House infrastructure for cultural events.
- (B) Reduce or eliminate Town House rental fees for non-profits.

GOAL 5 – Encourage Town Government Support for the Arts

- (A) Partner with the Town on grant applications for cultural advancement.
- (B) Partner with the Town for in-kind support for arts events that enhance municipal pride.
- (C) Encourage the Town to underwrite targeted advertisements in print and/or online media in order to promote itself as a destination.

Municipal Facilities (added April 8, 2013)

GOAL 1 – Maintain Police and Fire Stations

1. Until such time as a joint Public Safety Facility is approved by the voters, the existing facilities should be maintained in good order.
2. Appropriate funds should be budgeted each year, beginning with the CIP process, for this purpose.

GOAL 2 – Evaluate the relocation of the Highway Garage

- (A) The Public Works Director should evaluate the feasibility of moving the Highway Garage and functions to Water Street once the new storage facility is constructed at that location.

GOAL 3 – Support the planning process regarding a new Library

Implementation Strategies

Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
<p>Overall Recommendation: Establish a permanent Master Plan Oversight Committee whose task it would be to monitor, update, and amend the Master Plan at regular intervals. [Accomplished by Select Board, May2004]</p>					
<p>Economic Vitality</p>					
<p>GOAL 1 – Promote economic vitality by encouraging new businesses and retaining established businesses in Town.</p>	<ul style="list-style-type: none"> ▪ Economic Development Authority ▪ Office of Community Development ▪ Select Board ▪ Chamber of Commerce 			<ol style="list-style-type: none"> 1. Encourage an affordable tax structure. 2. Develop marketing programs to advertise the various businesses and the positives of our Town and Region. Include campaigns and participation in on-going regional marketing efforts. 3. Designate a single entity to provide outreach to businesses. 	<p>On-going</p> <p>On-going</p> <p>Short-Term/On-going</p>
<p>GOAL 2 – Examine and understand the relationship between the tax base and economic vitality.</p>	<ul style="list-style-type: none"> ▪ Planning Board ▪ Economic Development Authority 	<ol style="list-style-type: none"> 1. Provide properly-zoned land to accommodate these identified businesses. 	<p>Addressed in part at 2004 Town Meeting. Under continued study.</p>	<ol style="list-style-type: none"> 1. Maintain a healthy balance of taxable land between commercial, residential, and open space uses. 2. Identify those types of commercial entities that would deliver the most cost-effective dollars to the tax base and be acceptable to voters, and work to attract them to Peterborough. 	<p>On-going</p> <p>On-going</p>
<p>GOAL 3 – Examine and improve the regional components essential for economic vitality.</p>	<ul style="list-style-type: none"> ▪ Select Board ▪ Economic Development Authority ▪ Child Care Task Force ▪ Monadnock Connect ▪ ConVal ▪ Chamber of Commerce 			<ol style="list-style-type: none"> 1. Support and/or facilitate efforts to provide adequate service in these areas: <ul style="list-style-type: none"> ▫ Affordable housing/child care ▫ Labor supply (quantity and quality) ▫ High speed internet capability ▫ Reliable cell phone service 	<p>On-going</p> <p>Internet and cell phone service are improving.</p> <p>The Town has approved two new cell towers since 2003.</p>

PETERBOROUGH MASTER PLAN

Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Open Space					
GOAL 1 - Encourage “smart growth” through infill and mixed development while protecting Peterborough’s natural assets and the “look and feel” of our Town.	<ul style="list-style-type: none"> ▪ Planning Board ▪ Select Board ▪ Department of Public Works ▪ Conservation Commission 	<ol style="list-style-type: none"> 1. Limit the expansion of town water and sewer lines to the current residential and commercial zones and to suggested “Villages.” 2. Review the status of Class VI roads using Master Plan criteria. Create objective standards for use and evaluate requests for changes in intensity of use. 3. Adopt zoning regulations that designate West Peterborough and the Hospital as separate districts that provide for mixed use and infill development. 	<p>No action to date</p> <p>No action to date</p> <p>Accomplished at 2004 Town Meeting</p>	<ol style="list-style-type: none"> 1. Implement a land use management policy that preserves the “look and feel” of Peterborough. 	<p>No action to date</p>
GOAL 2 – Secure conservation easements.	<ul style="list-style-type: none"> ▪ Conservation Commission 			<ol style="list-style-type: none"> 1. Secure the donation of conservation easements from willing landowners on parcels located in the open space priority areas. 	<p>On-going</p>
GOAL 3 – Selectively purchase priority parcels based on the Open Space Plan.	<ul style="list-style-type: none"> ▪ Planning Board ▪ Conservation Commission 	<ol style="list-style-type: none"> 1. Strategically use revised zoning regulations to protect prioritized lands for open space. 	<p>On-going</p>	<ol style="list-style-type: none"> 1. Secure an Open Space Bond for the purchase of priority open space parcels and/or the purchase of development rights of those parcels from willing landowners. 2. Strategically use conservation easements and selective purchases of land or development rights to protect prioritized lands. 	<p>Funds are appropriated at Town Meeting each year to go into a Capital Reserve Fund for the purchase of Open Space.</p> <p>On-going</p>

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<p>GOAL 4 - Enact zoning changes to protect priority open space parcels while encouraging development in targeted village areas.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<ol style="list-style-type: none"> 1. Amend the buffers in the Wetlands and Shoreland Protection ordinances. 2. Adopt regulations that would address development on steep slopes. 3. Determine whether the minimum lot size in the rural district should exclude from the calculation all wetlands, steep slopes, water bodies, and floodplain. 4. Ensure that small lots are allowed where appropriate to encourage in-fill development. 5. Consider requiring Conservation Subdivision Design for all developments of a determined size or acreage. 6. Investigate appropriate techniques for protecting viewsheds. 7. Amend and develop improved stormwater management regulations. 	<ol style="list-style-type: none"> 1. Wetland Protection Overlay Zone was adopted at 2011 Town Meeting. 2. No action to date 3. No action to date 4. No action to date 5. Under review 6. No action to date 7. New stormwater management regulations were adopted by the Planning Board in 2005. 		
<p>GOAL 5 – Establish a permanent Open Space Committee.</p>	<ul style="list-style-type: none"> ▪ Select Board 			<ol style="list-style-type: none"> 1. Appoint a permanent Open Space Committee to implement the Open Space Plan. 	<p>Accomplished in 2004</p>

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Population & Housing					
<p>GOAL 1 – Support the recommendations of the Open Space Subcommittee regarding the protection of sensitive lands.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<ol style="list-style-type: none"> 1. Consider designating a range of lot sizes for single-family homes in rural areas depending on distance from Town and environmental sensitivity. 2. Amend the Cluster Zoning Regulations and applicable Land Use Regulations to better protect open space and sensitive natural features. 3. Review the incentive provisions of the Cluster Regulations to ensure that adequate incentive exists to encourage the use of open space development. 4. Allow more housing close to the downtown or villages, on already established infrastructure, and within walkable distance to shopping, services, schools, and recreation. 	<ol style="list-style-type: none"> 1. No action to date 2. Accomplished at 2004 Town Meeting 3. Accomplished at 2004 Town Meeting 4. Under review. Draft language has been prepared; no action to date. 		
<p>GOAL 2 - Encourage the building and retention of affordable housing both in rental and ownership markets so that people can purchase an affordable “starter home” in our community.</p>	<ul style="list-style-type: none"> ▪ Planning Board ▪ Select Board ▪ Code Enforcement Officer 	<ol style="list-style-type: none"> 1. Allow smaller lots within the villages, but still apply, where appropriate, Conservation Subdivision Design principles. 2. Amend the Town Construction Code to allow the use of sustainable, “earth-friendly,” and alternative materials and designs for housing. 	<ol style="list-style-type: none"> 1. No Action to date 2. No action to date 	<ol style="list-style-type: none"> 1. Cooperate with established housing trusts that can buy or acquire land or existing buildings to be developed for individual moderate-income housing. 2. Support relevant organizations to sponsor loans or grants to enable eligible people to buy housing in Town. 	<p>On-going</p> <p>On-going</p>

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<p>GOAL 3 - Encourage a new model of traditional neighborhoods rather than disconnected suburban models in order to engender a village atmosphere.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<ol style="list-style-type: none"> 1. Encourage mixed-housing development in subdivisions. 2. Encourage developments to include a mixture of sizes, with some units protected by affordability covenants. 3. Encourage all developments to include housing suited to mixed-age groups. 4. Consider regulations that would allow for some amount of small business and other types of uses within a larger residential development. 5. Support the requirement for an impact analysis of water, sewer, and traffic for development proposals, in order to determine the number of building units allowed. 6. Amend the Zoning Ordinance to allow in-fill development in existing built-up areas close to Town. 	<ol style="list-style-type: none"> 1. On-going 2. On-going 3. On-going 4. Addressed in part through 2004 and 2005 Zoning Amendments 5. Addressed in the Subdivision and Site Plan Review Regulations 6. No action to date 		<p>Medium – Long Term</p> <p>Medium – Long Term</p> <p>Medium – Long Term</p> <p>Medium – Long-Term</p> <p>On-going</p> <p>Short-Term</p>
<p>GOAL 4 - Encourage the reuse and adaptation of existing buildings and outbuildings to provide additional housing and to maintain Peterborough’s distinctive character, which is defined by its residential scale and architectural heritage.</p>	<ul style="list-style-type: none"> ▪ Planning Board ▪ Heritage Commission ▪ Historical Society 	<ol style="list-style-type: none"> 1. Consider the adoption of a Demolition Review Ordinance, which would delay action on a demolition permit to enable a review committee to have discussion with the property owner. 2. Where ground-floor businesses are allowed in residential neighborhoods in or adjacent to the downtown, an apartment should be allowed on the upper floor or in an outbuilding. 	<ol style="list-style-type: none"> 1. Accomplished at 2010 Town Meeting 2. Addressed through 2004 and 2005 Zoning Amendments 	<ol style="list-style-type: none"> 1. Renovate and reuse buildings that are eligible for the National Register of Historic Places, or listed on the NH State Historic Inventory or identified in Town surveys. 2. Reuse existing historic structures for residential use. 	<p>No specific action to date</p>

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<p>GOAL 5 - Encourage new small businesses in defined "village" districts and in the downtown neighborhoods, being sure to carefully weave these in with residential use so as not to negatively impact residential life, decrease the attractiveness of housing, or cause the loss of residential units.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<ol style="list-style-type: none"> 1. Adopt zoning codes that allow apartments above commercial or office space. 2. Adopt zoning that defines "village districts" to include the Hospital, West Peterborough and the Salzburg Inn, Elm St/101, and the Village Commercial District. 3. Small businesses should be of a scale and type appropriate to the surrounding residential areas and be encouraged and enable to maintain an apartment on the property. 	<ol style="list-style-type: none"> 1. Addressed through 2004 and 2005 Zoning Amendments 2. Accomplished at the 2004 Town Meeting, except for ElmSt/101. 3. Addresses in part through 2004 and 2005 Zoning Amendments 		
<p>GOAL 6 - Revisit the Phased Development Ordinance in order to determine whether it should be amended to allow a more orderly rate of growth so that the Town's infrastructure can adapt.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<ol style="list-style-type: none"> 1. Reduce the percentage of population that qualifies a project for the Phased Development Ordinance. 	<p>No action to date</p>		

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Traffic and Transportation					
<p>GOAL 1 – Reduce the need for new road construction and improve traffic flow, while enhancing roadway safety.</p>	<ul style="list-style-type: none"> ▪ Department of Public Works ▪ Planning Board ▪ Select Board 	<ol style="list-style-type: none"> 1. Implement Access Management techniques such as shared driveways and interconnected parking lots. 2. The width of new roads should be minimized according to State of New Hampshire guidelines for estimated traffic flow. 	<p>Addressed through of Road Standards contained in the Subdivision Regulations</p>	<ol style="list-style-type: none"> 1. The Peterborough road system should receive a high level of maintenance and repair so as to maximize the capacity of the existing system and minimize major capital improvements in the future. 2. Encourage the use of traffic calming measures. 3. Consider the appointment of a full-time traffic control officer. 	<p>On-going</p> <p>On-going</p> <p>On-going</p>
<p>GOAL 2 – Improve the intersections with significant capacity and/or safety deficiencies, as identified in various traffic studies.</p>	<ul style="list-style-type: none"> ▪ Department of Public Works ▪ NH Department of Transportation ▪ Southwest Region Planning Commission 			<ol style="list-style-type: none"> 1. Build Hospital Connector Road and put a cul-de-sac at the intersection of Old Street Road and Route 136. 2. Improve the following three intersections with signalization or some other means: <ul style="list-style-type: none"> ▪ Route 202 at Main Street ▪ Route 202 at Route 101 ▪ Route 123 at Route 101 3. Make various Improvements in the following locations: <ul style="list-style-type: none"> ▪ Sand Hill and Old Street Roads ▪ Main Street at Elm, High, and Union Streets ▪ Downtown Area ▪ Route 202 at Route 101 and Grove Street ▪ Route 202 at Grove Street and the Shopping Plaza Driveway. 	<p>Connector Road constructed in 2010</p> <p>Improvements are on-going throughout the Town, as Town and DOT budgets allow.</p>

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<p>GOAL 3 – Encourage highway safety on NH 101 and US 202.</p>	<ul style="list-style-type: none"> ▪ NH Department of Transportation 			<ol style="list-style-type: none"> 1. Extend the 40 mph zone on Route 101 east to Cunningham Pond. 2. Reduce the speed limit from the Dublin line to Elm Street on Route 101 from 50 mph to 40 mph. 3. Extend the 35mph zone on Route 202 south from the Monadnock Plaza shopping center area to the Crystal Springs Books building. 	<ol style="list-style-type: none"> 1. No action to date 2. Improvements include a roundabout west of Elm Street 3. No action to date
<p>GOAL 4 – Reduce through-traffic in the Downtown and increase pedestrian safety to provide for a more walkable community.</p>	<ul style="list-style-type: none"> ▪ NH Department of Transportation ▪ Department of Public Works ▪ Select Board 			<ol style="list-style-type: none"> 1. Improve signs at the Routes 101/202 intersection at Granite Street to show 202 North. 2. Place a highway sign on Concord Street by the Verizon building. 3. Consider installing a traffic signal at the intersection of US 202 and Main Street when the retaining wall is complete. 4. Place signs clarifying the “Downtown” area. 5. Install a sidewalk in front of the Rymes gas station with a crosswalk extending to the municipal parking lot. 6. Make all crosswalks more visible. 7. Remove angle parking from crosswalks. 8. Create a handicapped parking space on Main Street. 9. Remove a parking space on Grove Street at the corner with School Street in order to improve the visibility for traffic turning from School Street onto Grove Street. 	<ol style="list-style-type: none"> 1. No action to date 2. No action to date 3. No action to date 4. Accomplished 5. Accomplished 6. On-going 7. On-going 8. Accomplished 9. Accomplished

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<p>GOAL 5 – Improve parking in the Downtown.</p>	<ul style="list-style-type: none"> ▪ Planning Board ▪ Department of Public Works ▪ Select Board 	<p>1. Re-examine zoning regulations for Downtown parking.</p>	<p>1. Accomplished at 2005 Town Meeting</p>	<ol style="list-style-type: none"> 1. Change the two-hour parking on Main Street hill to all-day parking. 2. Place a two-hour time limit on twelve parking spaces (one side of the island) behind the Peterborough Diner. 3. Encourage use of the Summer Street parking lot. 4. Encourage local businesses to share extra private parking spaces. 5. Prohibit employees of Downtown businesses to use short-term parking spaces. 6. Study the cost and feasibility of constructing a parking garage over the west lot of the Byte building. 7. Research the cost and feasibility of operating a shuttle bus for business owners between Evans Flat and Downtown. 	<ol style="list-style-type: none"> 1. Accomplished 2. Accomplished 3. Plans in place to reorganize Summer Street Lot & Fire Station parking 4. On-going 5. On-going 6. On-going 7. No action to date
<p>GOAL 6 - Traffic and road system construction and maintenance impact studies should be required for all new developments.</p>	<ul style="list-style-type: none"> ▪ Planning Board 	<p>1. Incorporate the applicable requirements into the Subdivision and Site Plan Review Regulations.</p>	<p>Accomplished</p>		
<p>GOAL 7 – Encourage forms of alternative transportation to minimize the negative effects of individual automobile use on the cost of town services, personal safety, and the environment.</p>	<ul style="list-style-type: none"> ▪ Department of Public Works ▪ Select Board ▪ Common Pathway Committee ▪ NH Department of Transportation 		<p>1.</p>	<ol style="list-style-type: none"> 1. Assess the feasibility of carpooling for large businesses. 2. Encourage large businesses in Town to schedule starting and ending times during off-peak traffic hours. 3. Allocate designated parking spaces to employees who carpool to Downtown. 4. Expand the Common Pathway. 5. Establish bicycle lanes on highway edges. 6. Reconstruct the bridge on Grove Street Extension. 	<ol style="list-style-type: none"> 1. No action to date 2. No action to date 3. No action to date 4. Accomplished to the extent feasible 5. Some progress made 6. No need at this time per DPW

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Water Resources					
GOAL 1 – Maintain the high quality of the municipal water supply currently enjoyed by the Town and ensure adequate supply for future generations.	<ul style="list-style-type: none"> ▪ Planning Board ▪ Select Board ▪ Department of Public Works ▪ NH Department of Environmental Services ▪ Water Resources Advisory Committee 	<ol style="list-style-type: none"> 1. Assure appropriate protection in Well Head Protection Areas and Source Water Contribution Areas by zoning amendments. 2. Amend the current Aquifer Protection ordinance to update the source data and to ensure that the provisions are adequate to protect Peterborough's groundwater resources. 3. Adopt best management practices for impervious surfaces and stormwater management for new development and construction (for example, EPA Phase II standards for new construction). 	All three accomplished through zoning amendments and planning board regulations.	<ol style="list-style-type: none"> 1. Assure appropriate protection in Well Head Protection Areas and Source Water Contribution Areas by town ownership of land or permanent easements, in coordination with other open space protection efforts. 2. Proceed with proposed upgrades to the Peterborough Wastewater Treatment Plant. 3. Connect private septic systems within the North Aquifer wellhead protection area to the municipal sewer system. 4. Develop additional water sources such as the South Well re-start project. 5. Itemize and prioritize water/waste water infrastructure needs. 	<ol style="list-style-type: none"> 1. On-going 2. Complete 3. No action to date 4. On-going 5. On-going
GOAL 2 – Ensure that water quality issues remain at the forefront in town planning and decision-making.	<ul style="list-style-type: none"> ▪ Planning Board ▪ Select Board ▪ Water Resources Advisory Committee 	<ol style="list-style-type: none"> 1. Require well testing for new developments to determine yield and water quality. 2. Determine areas representing high potential for municipal supply versus areas representing lower potential, and apply zoning protection measures accordingly. 	<ol style="list-style-type: none"> 1. No action to date 2. Addressed by the new Groundwater Protection Overlay Zone 	<ol style="list-style-type: none"> 1. Continue with study efforts already conducted and those currently underway. 	On-going
GOAL 3 – Establish a Water Resource Advisory Committee to provide appropriate water resource expertise to the Town and its various boards when dealing with such matters. <i>[Accomplished]</i>	<ul style="list-style-type: none"> ▪ Select Board ▪ Water Resources Advisory Committee 			<ol style="list-style-type: none"> 1. Carry out or address water resource-related recommendations made as a result of assessment processes. 2. Work on water conservation/protection education. 3. Lobby for legislation for town involvement in the application process for large groundwater withdrawal. 4. Obtain available data on new wells to update and maintain town database. 	<ol style="list-style-type: none"> 1. On-going 2. On-going 3. No action to date 4. On-going

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Historic Resources					
<p>GOAL 1 – Make historic preservation part of the planning process.</p>	<ul style="list-style-type: none"> ▫ Planning Board ▫ Office of Community Development ▫ Selectmen ▫ Heritage Commission 	<p>1. Include in the Subdivision and Site Plan Review Regulations the identification of historic and archaeological features, neighborhoods, and views.</p>	<p>Accomplished</p>	<ol style="list-style-type: none"> 1. Initiate a procedure by which the Heritage Commission presents a report to the Selectmen, Planning Board and Conservation Commission once a year. 2. Keep the Heritage Commission informed of Planning Board agendas. 3. Inform owners of historic properties that the Heritage Commission is available to work with them to renovate/restore historic buildings. 4. The naming of new roads should consider any historic features/names of the area. 5. Include the Heritage Commission in the review of development plans for Town-owned buildings and bridges. 6. Include the Heritage Commission in the process for review of Demolition Permits for structures over 50 years of age to see if any reasonable alternative exists. 	<ol style="list-style-type: none"> 1. No action to date 2. No specific action taken 3. On-going 4. Heritage Commission provides input 5. Heritage Commission provides input 6. Accomplished at 2010 Town Meeting
<p>GOAL 2 – Educate the public about Peterborough’s unique historic features in order to preserve the Town’s historic fabric.</p>	<ul style="list-style-type: none"> ▫ Heritage Commission ▫ Historical Society ▫ Office of Community Development 			<ol style="list-style-type: none"> 1. Develop a comprehensive inventory of the Historic Fabric of Peterborough, for example, neighborhoods, farms, barns, buildings, views, school districts, and old roads. 2. Promote the benefits of the historic barn grant program, barn tax abatement, the National Register of Historic Places, and the Historic Tax Credit. 3. Work with neighborhoods and the general public to promote interest in neighborhood preservation. 4. Support the Town’s GIS mapping system so that it becomes a valuable planning tool for historic inventory work. 	<ol style="list-style-type: none"> 1. On-going 2. On-going 3. On-going 4. On-going

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				<ol style="list-style-type: none"> 5. Establish an Old Home Day in conjunction with Historical Society events. 6. Create an Historic Walking Tour utilizing a descriptive pamphlet. 7. Make readily-available copies of the "Historic Fabric" essay in print and on the Town's website. 	<ol style="list-style-type: none"> 5. No action to date 6. Accomplished 7. Accomplished
<p>GOAL 3 – Foster the distinctive architectural heritage and physical landscape attributes of Peterborough.</p>	<ul style="list-style-type: none"> ▫ Heritage Commission ▫ Planning Board ▫ Select Board 	<ol style="list-style-type: none"> 1. Continue the Routes 101 and 202 Rural Gateway Overlay Districts, with specific depths and provisions for mixed-tree canopy to blend with the existing native species. 2. Encourage aesthetic design that compliments, as much as possible, the established architectural style of Peterborough. 3. In keeping with traditional development patterns, Peterborough's established villages should be the preferred locations for residential growth. 4. Allow for the development of traditional neighborhoods and compact villages. 	<ol style="list-style-type: none"> 1. The Districts continue to be a part of the Zoning Ordinance 2. Included in the Site Plan Review Regulations 3. Addressed through various zoning provisions 4. Addressed through various zoning provisions 	<ol style="list-style-type: none"> 1. Support town and other efforts to plant street trees. 2. Support the retention of the dams on the Nubanusit in order to save the historic views. 3. Support the acquisition of easements for historic buildings and their settings. 	<ol style="list-style-type: none"> 1. On-going 2. On-going 3. On-going
<p>GOAL 4 – Preserve and reuse historic buildings.</p>	<ul style="list-style-type: none"> ▫ Planning Board ▫ Heritage Commission ▫ Select Board 	<ol style="list-style-type: none"> 1. The Town should consider adopting by reference the Historic Building section of the International Building Code. 	<ol style="list-style-type: none"> 1. No action to date 	<ol style="list-style-type: none"> 1. Encourage the re-use and restoration of old barns. 2. Establish an annual award for the best re-use or historic preservation project. 3. Identify properties on the National Register or those that are determined to be eligible and barns that have either been surveyed by the NH Department of Historic Resources that may be eligible for the barn tax abatement. 4. In consultation with the Heritage Commission, the Town should develop a management plan for the Town-owned historic properties that includes scheduled maintenance, repairs and rehabilitation. 	<ol style="list-style-type: none"> 1. On-going 2. No action to date 3. Accomplished in the Historic Resources Chapter 4. No action to date

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Regional Concerns					
GOAL 1 – Engage in regional sharing and cooperation where it is appropriate and feasible.	<ul style="list-style-type: none"> ▪ Select Board ▪ Fire Department ▪ Police Department ▪ Public Works Department ▪ SWRPC ▪ DES ▪ SWNH Fire Mutual Aid 			<ol style="list-style-type: none"> 1. The Town will continue to participate in its current regional sharing activities as long as they are practical, and will pursue new opportunities as are reasonable and appropriate. 2. The Town will continue its involvement with state and regional organizations that are relevant to Peterborough 	<ol style="list-style-type: none"> 1. In place and on-going. 2. In place and on-going.
GOAL 2 – Support regional collaborations in the field of Public Safety.	<ul style="list-style-type: none"> ▪ Select Board ▪ Fire Department ▪ Police Department ▪ SWNH Fire Mutual Aid 			<ol style="list-style-type: none"> 1. The Fire and Police Chiefs will continue the regional collaborations that currently exist in both Departments. 2. The Fire and Police Chiefs will take advantage, as reasonable and appropriate, of additional collaborative opportunities. 3. Pursue the establishment of a regional SWAT (or Regional Response) Team. 4. Facilitate as appropriate the creation of additional Mutual Aid agreements. 5. Continue to pursue all reasonable opportunities for the joint purchasing of vehicles and equipment. 6. Continue to explore the feasibility of a regional fire station. 	<ol style="list-style-type: none"> 1. In place and on-going. 2. On-going 3. On-going. 4. On-going 5. On-going 6. On-going
GOAL 3 – Promote regional collaboration in the field of Public Works.	<ul style="list-style-type: none"> ▪ Public Works Department 			<ol style="list-style-type: none"> 1. The DPW Director will continue to facilitate the existing collaborative efforts of the area Road Agents. 	<ol style="list-style-type: none"> 1. In place and on-going.

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				2. The DPW Director will explore additional opportunities for regional collaboration in other areas, such as recycling or water/wastewater systems.	2. On-going.
GOAL 4 – Protect the water resources that are shared by others beyond the boundaries of Peterborough.	<ul style="list-style-type: none"> ▪ Select Board ▪ Water Resources Committee ▪ Planning Board 			<ol style="list-style-type: none"> 1. Investigate ways to cooperate with our upstream neighbors to help ensure that the water that comes into Peterborough will be of high quality. 2. Ensure that the existing regulatory and non-regulatory measures in place are adequate to protect the water resources in Peterborough. 3. Explore the feasibility of cooperating in the development of a Watershed Plan for all towns located within the Contoocook River Watershed. 4. Continue involvement in the Contoocook and North Branch Rivers Local Advisory Committee. 5. Adopt the Contoocook and North Branch Rivers Management Plan by reference. 	<ol style="list-style-type: none"> 1. No action to date 2. On-going 3. No action to date 4. In place and on-going 5. No action to date
GOAL 5 – Support and facilitate Workforce Housing.	<ul style="list-style-type: none"> ▪ Select Board ▪ Planning Board ▪ Contoocook Housing Trust ▪ Southwestern Community Services 			<ol style="list-style-type: none"> 1. Support local and regional efforts to ensure adequate provision of workforce housing. 2. Explore opportunities for partnerships with major employers in town to develop to make available housing for their workforce. 3. Ensure that Peterborough's land use regulations allow adequate opportunity for the development of workforce housing (for example reinstating Boarding Housing as a permitted use in the Zoning Ordinance). 4. Pursue the creation of a small workforce housing development on Town-owned land at Evans Flats. 5. Review the 2003 Population & Housing Chapter of the Master Plan. 	<ol style="list-style-type: none"> 1. On-going 2. No action to date 3. Under review 4. Tabled 5. Pending

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Cultural Resources					
GOAL 1 – Use a Website to Promote the Arts.	<ul style="list-style-type: none"> ▪ Local Arts Organizations ▪ <i>Arts Council</i> 			Support the establishment of an entity to set up and maintain a web site devoted to marketing the Town and Region as a cultural destination.	No action to date
GOAL 2 – Improve Marketing Expertise	<ul style="list-style-type: none"> ▪ Local Arts Organizations ▪ <i>Arts Council</i> 			Support the establishment of ongoing workshops to help local organizations develop marketing and promotional strategies.	No action to date
GOAL 3 – Revitalize the Peterborough Arts Council	<ul style="list-style-type: none"> ▪ Local Arts Organizations ▪ Select Board ▪ <i>Arts Council</i> 			Support funding efforts that would enable the Council to provide assistance to the local arts organizations and educate the public on the importance of the arts.	No action to date
GOAL 4 – Facilitate Use of Downtown Space for Arts and Artists	<ul style="list-style-type: none"> ▪ Select Board ▪ Local Arts Organizations ▪ <i>Arts Council</i> 			<ol style="list-style-type: none"> 1. Improve the quality of the Town House infrastructure for cultural events. 2. Reduce or eliminate Town House rental fees for non-profits 	<ol style="list-style-type: none"> 1. No action to date 2. No action to date
GOAL 5 – Encourage Town Government Support for the Arts	<ul style="list-style-type: none"> ▪ Select Board ▪ Local Arts Organizations ▪ <i>Arts Council</i> 			<ol style="list-style-type: none"> 1. Partner with the Town on grant applications for cultural advancement. 2. Partner with the Town for in-kind support for arts events that enhance municipal pride. 3. Encourage the Town to underwrite targeted advertisements in print and/or online media in order to promote itself as a destination. 	<ol style="list-style-type: none"> 1. No action to date 2. No action to date 3. No action to date

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Recommendation	Responsible Town Party and/or Cooperating Entities	Regulatory Action	Status	Non-Regulatory Action	Status
Municipal Facilities					
GOAL 1 – Maintain Police and Fire Stations	<ul style="list-style-type: none"> ▪ Select Board ▪ Police and Fire Chiefs 			Until such time as a decision is made to construct a joint Public Safety Facility, the Town should appropriate necessary funds to maintain the two facilities in good working order.	No action to date
GOAL 2 – Evaluate relocating the Highway Garage	<ul style="list-style-type: none"> ▪ DPW Director ▪ Select Board 			The DPW Director should evaluation the feasibility of moving the Highway Garage to Water Street once the new storage facility is constructed on that site.	No action to date
GOAL 3 – Support the planning process for a new Library	<ul style="list-style-type: none"> ▪ Library Trustees ▪ 1833 Society ▪ Select Board ▪ Planning Board 			Support the efforts of the Library Trustees and the 1833 Society to solicit public opinion on a new Library of the Future.	No action to date
	<ul style="list-style-type: none"> ▪ 				
	<ul style="list-style-type: none"> ▪ 				