Proposed FY 2021 Operating Budget

Summary of Overall Budget-FY2021	Expenditures	Revenues	Net (Exp - Rev)
Operating Budget	$ 14,212,750	$ 8,521,496	$ 5,691,254
Operating Budget CIP	$ 425,000	$ 170,000	$ 255,000
Debt Service	$ 2,153,441	$ 1,284,811	$ 868,630
Subtotal	*$ 16,791,191*	*$ 9,976,307*	*$ 6,814,884*
Add: Overlay & Credits	$ 266,750	$ -	$ 266,750
To be Raised Through Taxation	**$ 17,057,941**	**$ 9,976,307**	**$ 7,081,634**

Departmental Budgets	Operating Appropriations	Operating Revenues	Net (Exp - Rev)
Administration	$ 254,820	$ 33,539	$ 221,281
Town Clerk	$ 174,968	$ 1,207,650	$ (1,032,682)
Finance	$ 346,745	$ 667,754	$ (321,009)
Assessing	$ 114,829	$ -	$ 114,829
Community Development	$ 389,207	$ 98,000	$ 291,207
Information Management (IT)	$ 196,548	$ -	$ 196,548
Human Resources	$ 35,259	$ -	$ 35,259
Other General Government	$ 1,393,730	$ 341,431	$ 1,052,299
Police Department	$ 1,771,601	$ 165,450	$ 1,606,151
Fire Department	$ 627,118	$ 109,575	$ 517,543
Ambulance Tax Supported	$ 50,000	$ -	$ 50,000
Emergency Management	$ 19,920	$ -	$ 19,920
Library	$ 679,911	$ 138,765	$ 541,146
Recreation Department	$ 539,980	$ 43,679	$ 496,301
Cemetery Fund	$ 46,979	$ 42,665	$ 4,314
Highways and Streets	$ 1,838,746	$ 537,000	$ 1,301,746
Recycling	$ 296,863	$ 100,628	$ 196,235
Buildings and Grounds	$ 281,005	$ 45,452	$ 235,553
Parks	$ 50,717	$ 25,368	$ 25,349
Human Services	$ 129,714	$ -	$ 129,714
Conservation Commission	$ 3,550		$ 3,550
Heritage Commission	$ 1,000		$ 1,000
EDA	$ 5,000	$ -	$ 5,000
	$ 9,248,210	**$ 3,556,956**	**$ 5,691,254**
Pay-As-You-Throw	$ 84,170	$ 84,170	$ -
Landfill Maintenance	$ 55,000	$ 55,000	$ -
Recreation Revolving Fund	$ 189,688	$ 189,688	$ -
Ambulance Revolving Fund	$ 1,792,125	$ 1,792,125	$ -
PEG Station	$ 68,954	$ 68,954	$ -
Water Department	$ 1,243,255	$ 1,243,255	$ -
Wastewater Department	$ 1,531,348	$ 1,531,348	$ -
	$ 4,964,540	**$ 4,964,540**	
Operating Budget Totals	**$ 14,212,750**	**$ 8,521,496**	**$ 5,691,254**

Current Year FY2020 Operating Budget

Summary of Overall Budget-FY2020	Expenditures	Revenues	Net (Exp - Rev)
Operating Budget	$ 13,558,607	$ 7,873,568	$ 5,685,039
Operating Budget CIP	$ 431,500	$ 220,000	$ 211,500
Debt Service	$ 2,078,739	$ 1,220,667	$ 858,072
Subtotal	*$ 16,068,846*	*$ 9,314,235*	*$ 6,754,611*
Add: Overlay & Credits	$ 150,000	$ -	$ 150,000
To be Raised Through Taxation	**$ 16,218,846**	**$ 9,314,235**	**$ 6,904,611**

Departmental Budgets	Operating Appropriations	Operating Revenues	Net (Exp - Rev)
Administration	$ 273,728	$ 34,468	$ 239,260
Town Clerk	$ 199,900	$ 1,183,200	$ (983,300)
Finance	$ 395,077	$ 626,464	$ (231,387)
Assessing	$ 101,496	$ -	$ 101,496
Community Development	$ 366,640	$ 56,650	$ 309,990
Information Management (IT)	$ 138,068	$ -	$ 138,068
Human Resources	$ 31,721	$ -	$ 31,721
Other General Government	$ 1,403,697	$ 238,483	$ 1,165,214
Police Department	$ 1,705,401	$ 163,276	$ 1,542,125
Fire Department	$ 625,525	$ 99,498	$ 526,027
Ambulance Tax Supported	$ 50,000	$ -	$ 50,000
Emergency Management	$ 22,175	$ -	$ 22,175
Library	$ 579,152	$ 36,065	$ 543,087
Recreation Department	$ 521,235	$ 40,103	$ 481,132
Cemetery Fund	$ 53,582	$ 30,000	$ 23,582
Highways and Streets	$ 1,601,146	$ 418,920	$ 1,182,226
Recycling	$ 296,484	$ 108,038	$ 188,446
Buildings and Grounds	$ 255,892	$ 62,762	$ 193,130
Parks	$ 52,187	$ 25,368	$ 26,819
Human Services	$ 126,178	$ -	$ 126,178
Conservation Commission	$ 3,050	$ -	$ 3,050
Heritage Commission	$ 1,000	$ -	$ 1,000
EDA	$ 5,000	$ -	$ 5,000
	$ 8,808,334	**$ 3,123,295**	**$ 5,685,039**
Pay-As-You-Throw	$ 78,000	$ 78,000	$ -
Landfill Maintenance	$ 50,000	$ 50,000	$ -
Recreation Revolving Fund	$ 181,334	$ 181,334	$ -
Ambulance Revolving Fund	$ 1,791,908	$ 1,791,908	$ -
PEG Station	$ 27,323	$ 27,323	$ -
Water Department	$ 1,072,755	$ 1,072,755	$ -
Wastewater Department	$ 1,548,953	$ 1,548,953	$ -
	$ 4,750,273	**$ 4,750,273**	**$ -**
Operating Budget Totals	**$ 13,558,607**	**$ 7,873,568**	**$ 5,685,039**

Change

Net $ Change	Net % Change
$ 6,215	0.1%
$ 43,500	20.6%
$ 10,558	1.2%
$ 60,273	*0.9%*
$ 116,750	77.8%
$ 177,023	**2.6%**

Net $ Change	Net % Change
$ (17,979)	-7.5%
$ (49,382)	5.0%
$ (89,622)	38.7%
$ 13,333	13.1%
$ (18,783)	-6.1%
$ 58,480	42.4%
$ 3,538	11.2%
$ (112,915)	-9.7%
$ 64,026	4.2%
$ (8,484)	-1.6%
$ -	0.0%
$ (2,255)	-10.2%
$ (1,941)	-0.4%
$ 15,169	3.2%
$ (19,268)	-81.7%
$ 119,520	10.1%
$ 7,789	4.1%
$ 42,423	22.0%
$ (1,470)	-5.5%
$ 3,536	2.8%
$ 500	16.4%
$ -	0.0%
$ -	0.0%
$ 6,215	**0.1%**
$ -	
$ -	
$ -	
$ -	
$ -	
$ -	
$ -	
	$ -
$ 6,215	**0.1%**

Porposed FY 2021 Capital Improvements

Capital Improvements Plan Items Included in Warrant Article 3	CIP Expenditures	CIP Revenues	Net (Exp - Rev)
IT - Desktops, Network, Servers	$ 50,000		$ 50,000
Community Development-Permit Software	$ 40,000		$ 40,000
DPW Front Loader/Snow Blower	$ 335,000	$ 170,000	$ 165,000
Operating Budget CIP Totals	**$ 425,000**	**$ 170,000**	**$ 255,000**

Current Year FY 2020 Capital Improvements

Capital Improvements Plan Items Included in Warrant Article 3	CIP Expenditures	CIP Revenues	Net (Exp - Rev)
IT - Desktops, Network, Servers	$ 51,500	$ -	$ 51,500
Finance Software Upgrade	$ 150,000	$ 100,000	$ 50,000
Police Cruisers	$ 37,000	$ -	$ 37,000
Adams Pool Repainting	$ 43,000	$ -	$ 43,000
Community Center-Phase II	$ 100,000	$ 100,000	$ -
Sidewalks	$ 30,000	$ 20,000	$ 10,000
Stormwater Separation	$ 20,000	$ -	$ 20,000
Operating Budget CIP Totals	**$ 431,500**	**$ 220,000**	**$ 211,500**

FY2021-Gen Fund Summary

FY	Proposed Departmental Budgets	Operating Appropriations	CIP Appropriations	Warrant Article Appropriations	Total Appropriations	Operating Revenues	CIP Revenues	Warrant Revenues	Total Revenues	Net (Exp-Rev)	% Change
20	Administration	$ 273,728	$ -	$ -	$ 273,728	$ 34,468	$ -		$ 34,468	$ 239,260	
21		$ 254,820	$ -	$ -	$ 254,820	$ 33,539	$ -		$ 33,539	$ 221,281	
	Net Change	$ (18,908)	$ -	$ -	$ (18,908)	$ (929)	$ -		$ (929)	**$ (17,979)**	**-7.5%**
20	Town Clerk/Elections	$ 199,900	$ -	$ -	$ 199,900	$ 1,183,200	$ -		$ 1,183,200	$ (983,300)	
21		$ 174,968	$ -	$ -	$ 174,968	$ 1,207,650	$ -		$ 1,207,650	$ (1,032,682)	
	Net Change	$ (24,932)	$ -	$ -	$ (24,932)	$ 24,450	$ -		$ 24,450	**$ (49,382)**	**5.0%**
20	Finance	$ 395,077	$ 150,000	$ -	$ 545,077	$ 626,464	$ 100,000		$ 726,464	$ (181,387)	
21		$ 346,745	$ -	$ -	$ 346,745	$ 667,754	$ -		$ 667,754	$ (321,009)	
	Net Change	$ (48,332)	$ (150,000)	$ -	$ (198,332)	$ 41,290	$ (100,000)		$ (58,710)	**$ (139,622)**	**77.0%**
20	Assessing	$ 101,496	$ -	$ -	$ 101,496	$ -	$ -		$ -	$ 101,496	
21		$ 114,829	$ -	$ -	$ 114,829	$ -	$ -		$ -	$ 114,829	
	Net Change	$ 13,333	$ -	$ -	$ 13,333	$ -	$ -		$ -	**$ 13,333**	**13.1%**
20	(IT)/GIS	$ 138,068	$ 51,500	$ 5,000	$ 194,568	$ -	$ -		$ -	$ 194,568	
21		$ 196,548	$ 50,000	$ 5,000	$ 251,548	$ -	$ -		$ -	$ 251,548	
	Net Change	$ 58,480	$ (1,500)	$ -	$ 56,980	$ -	$ -		$ -	**$ 56,980**	**29.3%**
20	Human Resources	$ 31,721	$ -	$ -	$ 31,721	$ -	$ -		$ -	$ 31,721	
21		$ 35,259	$ -	$ -	$ 35,259	$ -	$ -		$ -	$ 35,259	
	Net Change	$ 3,538	$ -	$ -	$ 3,538	$ -	$ -		$ -	**$ 3,538**	**11.2%**
20	Other General Government	$ 1,403,697	$ -	$ -	$ 1,403,697	$ 238,483	$ -		$ 238,483	$ 1,165,214	
21		$ 1,393,730	$ -	$ -	$ 1,393,730	$ 341,431	$ -		$ 341,431	$ 1,052,299	
	Net Change	$ (9,967)	$ -	$ -	$ (9,967)	$ 102,948				**$ (112,915)**	**-9.7%**
20	Police Department	$ 1,705,401	$ 37,000	$ 18,100	$ 1,760,501	$ 163,276	$ -		$ 163,276	$ 1,597,225	
21		$ 1,771,601		$ 18,100	$ 1,789,701	$ 165,450	$ -		$ 165,450	$ 1,624,251	
	Net Change	$ 66,200	$ (37,000)	$ -	$ 29,200	$ 2,174	$ -		$ 2,174	**$ 27,026**	**1.7%**
20	Fire Department	$ 625,525	$ -	$ 115,000	$ 740,525	$ 99,498	$ -		$ 99,498	$ 641,027	
21		$ 627,118	$ -	$ 290,000	$ 917,118	$ 109,575	$ -	$ 125,000	$ 234,575	$ 682,543	
	Net Change	$ 1,593	$ -	$ 175,000	$ 176,593	$ 10,077	$ -	$ 125,000	$ 135,077	**$ 41,516**	**6.5%**
20	Ambulance Tax Supported	$ 50,000	$ -	$ -	$ 50,000	$ -	$ -		$ -	$ 50,000	
21		$ 50,000	$ -	$ -	$ 50,000	$ -	$ -		$ -	$ 50,000	
	Net Change	$ -	$ -	$ -	$ -	$ -	$ -		$ -	**$ -**	
20	Emergency Management	$ 22,175	$ -	$ -	$ 22,175	$ -	$ -		$ -	$ 22,175	
21		$ 19,920	$ -	$ -	$ 19,920	$ -	$ -		$ -	$ 19,920	
	Net Change	$ (2,255)	$ -	$ -	$ (2,255)	$ -	$ -		$ -	**$ (2,255)**	**-10.2%**
20	Community Development	$ 366,640	$ -	$ -	$ 366,640	$ 56,650	$ -		$ 56,650	$ 309,990	
21		$ 389,207	$ 40,000	$ -	$ 429,207	$ 98,000	$ -		$ 98,000	$ 331,207	
	Net Change	$ 22,567	$ 40,000	$ -	$ 62,567	$ 41,350	$ -		$ 41,350	**$ 21,217**	**6.8%**
20	Library	$ 579,152	$ -	$ -	$ 579,152	$ 36,065	$ -		$ 36,065	$ 543,087	
21		$ 679,911	$ -	$ -	$ 679,911	$ 138,765	$ -		$ 138,765	$ 541,146	
	Net Change	$ 100,759	$ -	$ -	$ 100,759	$ 102,700	$ -		$ 102,700	**$ (1,941)**	**-0.4%**

FY2021-Gen Fund Summary

FY	Proposed Departmental Budgets	Operating Appropriations	CIP Appropriations	Warrant Article Appropriations	Total Appropriations	Operating Revenues	CIP Revenues	Warrant Revenues	Total Revenues	Net (Exp-Rev)	% Change
20	Recreation Department	$ 521,235	$ 143,000	$ -	$ 664,235	$ 40,103	$ 100,000		$ 140,103	$ 524,132	
21		$ 539,980	$ -	$ -	$ 539,980	$ 43,679	$ -		$ 43,679	$ 496,301	
	Net Change	$ 18,745	$ (143,000)	$ -	$ (124,255)	$ 3,576	$ (100,000)		$ (96,424)	**$ (27,831)**	**-5.3%**
20	Cemetery Fund	$ 53,582	$ -	$ 3,000	$ 56,582	$ 30,000	$ -	$ 3,000	$ 33,000	$ 23,582	
21		$ 46,979	$ -	$ 3,000	$ 49,979	$ 42,665	$ -	$ 3,000	$ 45,665	$ 4,314	
	Net Change	$ (6,603)	$ -	$ -	$ (6,603)	$ 12,665	$ -		$ 12,665	**$ (19,268)**	**-81.7%**
20	Highways and Streets	$ 1,601,146	$ 50,000	$ 490,000	$ 2,141,146	$ 418,920	$ 20,000		$ 438,920	$ 1,702,226	
21		$ 1,838,746	$ 335,000	$ 680,000	$ 2,853,746	$ 537,000	$ 170,000	$ 235,000	$ 942,000	$ 1,911,746	
	Net Change	$ 237,600	$ 285,000	$ 190,000	$ 712,600	$ 118,080	$ 150,000	$ 235,000	$ 503,080	**$ 209,520**	**12.3%**
20	Recycling	$ 296,482	$ -	$ -	$ 296,482	$ 108,038	$ -		$ 108,038	$ 188,444	
21		$ 296,863	$ -	$ -	$ 296,863	$ 100,628	$ -		$ 100,628	$ 196,235	
	Net Change	$ 381	$ -	$ -	$ 381	$ (7,410)	$ -		$ (7,410)	**$ 7,791**	**4.1%**
20	Buildings & Street Lights	$ 255,892	$ -	$ -	$ 255,892	$ 62,762	$ -		$ 62,762	$ 193,130	
21		$ 281,005	$ -	$ -	$ 281,005	$ 45,452	$ -		$ 45,452	$ 235,553	
	Net Change	$ 25,113	$ -	$ -	$ 25,113	$ (17,310)	$ -		$ (17,310)	**$ 42,423**	**22.0%**
20	Parks	$ 52,189	$ -	$ -	$ 52,189	$ 25,368	$ -		$ 25,368	$ 26,821	
21		$ 50,717	$ -	$ -	$ 50,717	$ 25,368	$ -		$ 25,368	$ 25,349	
	Net Change	$ (1,472)	$ -	$ -	$ (1,472)	$ -	$ -		$ -	**$ (1,472)**	**-5.5%**
20	Human Services	$ 126,178	$ -	$ -	$ 126,178	$ -	$ -		$ -	$ 126,178	
21		$ 129,714	$ -	$ -	$ 129,714	$ -	$ -		$ -	$ 129,714	
	Net Change	$ 3,536	$ -	$ -	$ 3,536	$ -	$ -		$ -	**$ 3,536**	**2.8%**
20	Conservation Commission	$ 3,050	$ -	$ -	$ 3,050	$ -	$ -		$ -	$ 3,050	
21		$ 3,550	$ -	$ -	$ 3,550	$ -	$ -		$ -	$ 3,550	
	Net Change	$ 500	$ -	$ -	$ 500	$ -	$ -		$ -	$ 500	**16.4%**
20	Heritage Commission	$ 1,000	$ -	$ -	$ 1,000	$ -	$ -		$ -	$ 1,000	
21		$ 1,000	$ -	$ -	$ 1,000	$ -	$ -		$ -	$ 1,000	
	Net Change	$ -	$ -	$ -	$ -	$ -	$ -		$ -	$ -	**0.0%**
20	EDA	$ 5,000	$ -	$ -	$ 5,000	$ -	$ -		$ -	$ 5,000	
21		$ 5,000	$ -	$ -	$ 5,000	$ -	$ -		$ -	$ 5,000	
	Net Change	$ -	$ -	$ -	$ -						**0.0%**
20	Debt Service	$ 2,078,739	$ -	$ -	$ 2,078,739	$ 1,220,667	$ -		$ 1,220,667	$ 858,072	
21		$ 2,153,441	$ -	$ -	$ 2,153,441	$ 1,284,811			$ 1,284,811	$ 868,630	
	Net Change	$ 74,702	$ -	$ -	$ 74,702	$ 64,144	$ -		$ 64,144	**$ 102,535**	**11.9%**
20	Overlay/Credits	$ 150,000	$ -	$ -	$ 150,000	$ -	$ -		$ -	$ 150,000	
21		$ 266,750	$ -	$ -	$ 266,750	$ -	$ -		$ -	$ 266,750	
	Net Change	$ 116,750	$ -	$ -	$ 116,750	$ -	$ -		$ -	**$ 116,750**	**77.8%**
20	**Grand Totals**	$ 11,037,073	$ 431,500	$ 631,100	$ 12,099,673	$ 4,343,962	$ 220,000	$ 3,000	$ 4,566,962	$ 7,532,711	
21		$ 11,668,401	$ 425,000	$ 996,100	$ 13,089,501	$ 4,841,767	$ 170,000	$ 363,000	$ 5,374,767	$ 7,714,733	
	Net Change	$ 631,328	$ (6,500)	$ 365,000	$ 989,828	$ 497,805	$ (50,000)	$ 360,000	$ 807,805	**$ 182,022**	**2.4%**
		$ 9,248,210				$ 3,556,956			$ 4,089,956		

OB-Net	$ 5,691,253
CIP-Net	$ 255,000
Debt-Net	$ 868,630
WA-Net	$ 633,100
Over/Crdits	$ 266,750
	$ 7,714,733

FY2021 Enterprise Funds

FY	Proposed Departmental Budgets	Operating Appropriations	CIP Appropriations	Warrant Article Appropriations	Total Appropriations	Operating Revenues	CIP Revenues	Warrant Revenues	Total Revenues	Net (Exp-Rev)	% Change	NOTES
20	Pay-As-You-Throw	$ 78,000	$ -	$ -	$ 78,000	$ 78,000	$ -		$ 78,000	$ -		
21		$ 84,170	$ -	$ -	$ 84,170	$ 84,170	$ -		$ 84,170	$ -		
	Net Change	$ 6,170	$ -	$ -	$ 6,170	$ 6,170	$ -		$ 6,170	**$ -**		
20	Landfill Maintenance	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	$ -		$ 50,000	$ -		
21		$ 55,000	$ -	$ -	$ 55,000	$ 55,000	$ -		$ 55,000	$ -		
	Net Change	$ 5,000	$ -	$ -	$ 5,000	$ 5,000	$ -		$ 5,000	**$ -**		
20	Recreation Revolving Fund	$ 181,334	$ -	$ -	$ 181,334	$ 181,334	$ -		$ 181,334	$ -		
21		$ 189,688	$ -	$ -	$ 189,688	$ 189,688	$ -		$ 189,688	$ -		
	Net Change	$ 8,354	$ -	$ -	$ 8,354	$ 8,354	$ -		$ 8,354	**$ -**		
20	Ambulance Revolving Fund	$ 1,791,908	$ -	$ -	$ 1,791,908	$ 1,791,908	$ -		$ 1,791,908	$ -		
21		$ 1,792,125	$ -	$ -	$ 1,792,125	$ 1,792,125	$ -		$ 1,792,125	$ -		
	Net Change	$ 217	$ -	$ -	$ 217	$ 217	$ -		$ 217	**$ -**		
20	PEG Station	$ 27,322	$ -	$ -	$ 27,322	$ 27,322	$ -		$ 27,322	$ -		
21		$ 68,954	$ -	$ -	$ 68,954	$ 68,954	$ -	$ -	$ 68,954	$ -		
	Net Change	$ 41,632	$ -	$ -	$ 41,632	$ 41,632	$ -	$ -	$ 41,632	**$ -**		
20	Water Dept	$ 1,072,755	$ -	$ -	$ 1,072,755	$ 1,072,755	$ -		$ 1,072,755	$ -		
21		$ 1,243,255	$ -	$ -	$ 1,243,255	$ 1,243,255	$ -		$ 1,243,255	$ -		
	Net Change	$ 170,500	$ -	$ -	$ 170,500	$ 170,500	$ -		$ 170,500	**$ -**		
20	Wastewater Dept	$ 1,548,953	$ -	$ -	$ 1,548,953	$ 1,548,953	$ -		$ 1,548,953	$ -		
21		$ 1,531,348	$ -	$ -	$ 1,531,348	$ 1,531,348	$ -		$ 1,531,348	$ -		
	Net Change	$ (17,605)	$ -	$ -	$ (17,605)	$ (17,605)	$ -		$ (17,605)	**$ -**		
20	**Grand Totals**	$ 4,750,272	$ -	$ -	$ 4,750,272	$ 4,750,272	$ -		$ 4,750,272	$ -		
21		$ 4,964,540	$ -	$ -	$ 4,964,540	$ 4,964,540	$ -	$ -	$ 4,964,540	$ -		
	Net Change	$ 214,268	$ -	$ -	$ 214,268	$ 214,268	$ -	$ -	$ 214,268	**$ -**		